EXHIBIT C

From: Karlan, Matthew M. <mkarlan@cgsh.com>
Sent: Monday, September 28, 2015 6:35 PM

To: Mike Bonanno; Blackman, Jonathan I.; Liman, Lewis J.; Morag, Boaz S.; Terceno, Joaquin;

Tambay, Esti; Reents, Scott

Cc: Eric Lyttle; Mike Lyle; William Burck; Stephen Hauss; Keith Forst; Jaime Kaplan; Selina

MacLaren; Scott Lerner; Meghan McCaffrey

Subject: RE: Rio Tinto v. Vale - 502(d)

Mike,

This is not what we understood was on the table and in any case is not acceptable. Among other things, our request of Rio Tinto is not limited to the investigative firms you list, and as to Vale's production we did not discuss producing internal Vale communications. Vale would be prepared to make the following exchange under 502(d).

Vale will produce:

- 1. All versions of the report, including drafts, E&Y prepared for Vale pursuant to its April 27, 2010 engagement letter, see VALE-RT_00024658.
- 2. All versions of other reports, including drafts, E&Y prepared for Vale concerning Simandou that relate to BSGR bribery, corruption, or other misconduct.
- 3. All communications between Vale and EY, dated between the April 27, 2010 engagement letter and May 31, 2010, concerning the E&Y reports referenced above in #1 that were not addressed to, sent by, or copied to Clifford Chance.
- 4. The April 30, 2010 report prepared by Nardello & Co.

In return, Rio Tinto will produce:

- All communications between or among Rio Tinto or its counsel and any of its investigators in relation to Simandou, including but not limited to Executive Research Associates, Aeneas, BTG, Africa Risk Consulting, Livingstone, and Kroll.
- 2. All communications between or among Rio Tinto or its counsel and Rio Tinto's consultants Landau & Fujihara, regardless of date.

Please let us know if this is acceptable to Rio Tinto.

Best, Matt

Matthew M. Karlan

Cleary Gottlieb Steen & Hamilton LLP Assistant: jparsons@cgsh.com

One Liberty Plaza, New York NY 10006 t: +1 212 225 2845 | f: +1 212 225 3999 www.clearygottlieb.com | mkarlan@cgsh.com

From: Mike Bonanno [mailto:mikebonanno@quinnemanuel.com]

Sent: Monday, September 28, 2015 4:49 PM

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To: Karlan, Matthew M.; Blackman, Jonathan I.; Liman, Lewis J.; Morag, Boaz S.; Terceno, Joaquin; Tambay, Esti; Reents, Scott

Cc: Eric Lyttle; Mike Lyle; William Burck; Stephen Hauss; Keith Forst; Jaime Kaplan; Selina MacLaren; Scott Lerner;

Meghan McCaffrey

Subject: RE: Rio Tinto v. Vale - 502(d)

Matt-

We understand that the terms of the 502(d) agreement currently under consideration are those outlined below.

Vale will produce:

- 1. All versions of the report, including drafts, E&Y prepared for Vale pursuant to its April 27, 2010 engagement letter, which explicitly called for E&Y to "report back" on issues concerning BSGR bribery or corruption, see VALE-RT_00024658, at -660.
- 2. All versions of other reports, including drafts, E&Y prepared for Vale concerning Simandou that relate to BSGR bribery, corruption, or other misconduct.
- 3. All communications concerning the E&Y reports referenced above in #1 that were not addressed to, sent by, or copied to a Clifford Chance attorney.
- 4. The April 30, 2010 report prepared by Nardello & Co.

In return, Rio Tinto will produce:

- 1. All communications between Rio Tinto or its counsel and the following investigators:
 - a. Executive Research Associates
 - b. Aeneas
 - c. BTG
 - d. Africa Risk Consulting
 - e. Livingstone
 - f. Kroll
- 2. All communications with the consulting experts (Landau & Fujihara) before the date upon which they were engaged by Weil Gotshal.

Please confirm this reflects your understanding.

Best regards,

Mike

From: Karlan, Matthew M. [mailto:mkarlan@cgsh.com]

Sent: Monday, September 28, 2015 3:14 PM

To: Mike Bonanno <mikebonanno@quinnemanuel.com>; Blackman, Jonathan I. <jblackman@cgsh.com>; Liman, Lewis J. <etambay@cgsh.com>; Reents, Scott <sreents@cgsh.com>

Cc: Eric Lyttle <EricLyttle@quinnemanuel.com>; Mike Lyle <MikeLyle@quinnemanuel.com>; William Burck <WilliamBurck@quinnemanuel.com>; Stephen Hauss <StephenHauss@quinnemanuel.com>; Keith Forst

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<keithforst@quinnemanuel.com>; Jaime Kaplan <jaimekaplan@quinnemanuel.com>; Selina MacLaren
<SelinaMacLaren@quinnemanuel.com>; Scott Lerner <scottlerner@quinnemanuel.com>; Meghan McCaffrey
<meghanmccaffrey@quinnemanuel.com>

Subject: RE: Rio Tinto v. Vale - 502(d)

Number: 877-492-4010 Code: 212 225 2845

Matthew M. Karlan

Cleary Gottlieb Steen & Hamilton LLP

Assistant: jparsons@cgsh.com

One Liberty Plaza, New York NY 10006 t: +1 212 225 2845 | f: +1 212 225 3999 www.clearygottlieb.com | mkarlan@cgsh.com

From: Mike Bonanno [mailto:mikebonanno@quinnemanuel.com]

Sent: Monday, September 28, 2015 1:15 PM

To: Karlan, Matthew M.; Blackman, Jonathan I.; Liman, Lewis J.; Morag, Boaz S.; Terceno, Joaquin; Tambay, Esti;

Reents, Scott

Cc: Eric Lyttle; Mike Lyle; William Burck; Stephen Hauss; Keith Forst; Jaime Kaplan; Selina MacLaren; Scott Lerner;

Meghan McCaffrey

Subject: RE: Rio Tinto v. Vale - 502(d)

Yes. Please circulate a dial-in and we will speak to you then.

From: Karlan, Matthew M. [mailto:mkarlan@cgsh.com]

Sent: Monday, September 28, 2015 1:12 PM

To: Mike Bonanno <mikebonanno@quinnemanuel.com>; Blackman, Jonathan I. <jblackman@cgsh.com>; Liman, Lewis J.

Iliman@cgsh.com>; Morag, Boaz S. <bmorag@cgsh.com>; Terceno, Joaquin <iterceno@cgsh.com>; Tambay, Esti

<<u>etambay@cgsh.com</u>>; Reents, Scott <<u>sreents@cgsh.com</u>>

Cc: Eric Lyttle < EricLyttle@quinnemanuel.com >; Mike Lyle < MikeLyle@quinnemanuel.com >; William Burck

<WilliamBurck@quinnemanuel.com>; Stephen Hauss <StephenHauss@quinnemanuel.com>; Keith Forst

<keithforst@guinnemanuel.com>; Jaime Kaplan <jaimekaplan@guinnemanuel.com>; Selina MacLaren

<SelinaMacLaren@quinnemanuel.com>; Scott Lerner <scottlerner@quinnemanuel.com>; Meghan McCaffrey

<meghanmccaffrey@quinnemanuel.com>

Subject: RE: Rio Tinto v. Vale - 502(d)

Mike, can you speak at 3:30pm eastern?

Matthew M. Karlan

Cleary Gottlieb Steen & Hamilton LLP

Assistant: iparsons@cgsh.com

One Liberty Plaza, New York NY 10006 t: +1 212 225 2845 | f: +1 212 225 3999

www.clearygottlieb.com | mkarlan@cgsh.com

From: Mike Bonanno [mailto:mikebonanno@quinnemanuel.com]

Sent: Monday, September 28, 2015 8:18 AM

To: Karlan, Matthew M.; Blackman, Jonathan I.; Liman, Lewis J.; Morag, Boaz S.; Terceno, Joaquin; Tambay, Esti;

Reents, Scott

Cc: Eric Lyttle; Mike Lyle; William Burck; Stephen Hauss; Keith Forst; Jaime Kaplan; Selina MacLaren; Scott Lerner;

Meghan McCaffrey

Subject: Rio Tinto v. Vale - 502(d)

Case 1:14-cv-03042-RMB-AJP Document 374-3 Filed 09/28/15 Page 5 of 5

Matt,

Are you available to discuss Vale's 502(d) proposal sometime after the proceedings in the UK today are complete (sometime after 1 pm ET)?

We would like to try to finalize a deal today, so please let us know if there is a time when all of the relevant persons from your team can be on the call.

Thanks,

Mike

Mike Bonanno

Associate, Quinn Emanuel Urquhart & Sullivan, LLP

777 6th Street, NW, 11th Floor Washington, D.C. 20001 202-538-8225 Direct 202.538.8000 Main Office Number 202.538.8100 FAX mikebonanno@quinnemanuel.com www.quinnemanuel.com

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